

Summary of Financial Results for the Year Ended March 2009

Name of Company: SHIROKI CORPORATION
 Stock Code: 7243
 Stock Exchange Listing: Tokyo Stock Exchange, First Section, Nagoya Stock Exchange, First section
 URL: <http://www.shiroki.co.jp>
 Representative
 Title: Representative Director and President
 Name: Shunichiro Ijichi
 Contact Person
 Title: Manager, Accounting Division
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 Regular general meeting of shareholders: June 25, 2009 (tentative)
 Date of commencement of dividend payment: -
 Date of filing of securities report: June 25, 2009 (tentative)

(Yen in millions, rounded down)

1. Financial results for the year ended March 2009 (April 1, 2008 – March 31, 2009)

(1) Result of operations (Consolidated)

(Percentage figures represent year on year changes)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	YoY Change %	Million yen	YoY Change %	Million yen	YoY Change %	Million yen	YoY Change %
Fiscal year ended March 2009	123,425	(14.0)	(31)	-	(773)	-	(2,190)	-
Fiscal year ended March 2008	143,557	7.5	5,058	58.9	3,931	23.3	2,907	80.3

	Net income per share (basic)	Net income per share (diluted)	Return on equity	Ratio of ordinary income to assets	Ratio of operating income to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 2009	(24.70)	-	(8.2)	(1.0)	(0.0)
Fiscal year ended March 2008	32.77	-	10.5	4.6	3.5

Notes: Equity in earnings (loss) of non-consolidated subsidiaries

Fiscal year ended March 2009 (147) million yen

Fiscal year ended March 2008 81 million yen

(2) Financial Position (Consolidated)

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2009	75,815	24,276	31.8	272.30
As of March 31, 2008	86,519	29,328	33.8	329.32

Notes: Shareholders' equity

Fiscal year ended March 2009: 24,140 million yen

Fiscal year ended March 2008: 29,205 million yen

(3) Cash flow position (Consolidated)

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended March 2009	7,192	(6,692)	4,473	12,714
Fiscal year ended March 2008	10,333	(5,468)	(2,672)	8,517

2. Dividends

Ref. date	Dividends per share					Aggregate amount (annual)	Payout ratio (Consolidated)	Dividends/ net assets (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	End of FY	Annual			
	Yen	Yen	Yen	Yen	Yen	Million yen	Pct.	Pct.
FY08	-	2.00	-	2.50	4.50	399	13.7	1.4
FY09	-	2.00	-	0.00	2.00	177	-	0.7
FY10 (est.)	-	-	-	-	-	-	-	-

Note: The estimated amount of dividend for FY2010 is not yet determined.

3. Forecast for the fiscal year ending March 2010 (Consolidated, April 1, 2009 to March 31, 2010)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Million yen	Pct	Million yen	Pct	Million yen	Pct	Million yen	Pct	Yen
First half	47,300	(31.3)	(2,600)	-	(2,700)	-	(3,200)	-	(36.09)
Full year	107,200	(13.1)	(2,000)	-	(2,000)	-	(2,800)	-	(31.58)

The figures in parentheses accompanying net sales, operating income, ordinary income, and net income represent year-on-year changes.

4. Others

(1) Changes in significant subsidiaries (Changes in specific subsidiaries accompanied by changes in the scope of consolidation):

None

(2) Changes in principles, procedures and representations of accounting treatment in connection with the consolidated financial statement (to be highlighted as important changes in completing the consolidated financial statements)

(a) Change arising from change of accounting standards: Yes

(b) Other change: None

Note: For details, see the section of the Basis of Presenting the Consolidated Financial Statements (Page 16)

(3) Number of shares outstanding at the end of period (common shares)

As of March 31, 2009 (including treasury stock): 89,003,624 shares

As of March 31, 2009 (treasury stock) 350,232 shares

As of March 31, 2008 (including treasury stock) 89,003,624 shares

As of March 31, 2008 (treasury stock) 318,320 shares

Note: See the section on Per Share Information (Page 28) for details on the basis (number of shares) of calculating consolidated net income per share.

Non-consolidated Financial Results (For reference)

1. Financial results for the year ended March 2009 (April 1, 2008 – March 31, 2009)

(1) Result of operations (Non-consolidated)

	Net sales		Operating income		Ordinary income	
	Million yen	YoY Change %	Million yen	YoY Change %	Million yen	YoY Change %
Fiscal year ended March 2009	89,997	(14.6)	(1,686)	-	(1,360)	-
Fiscal year ended March 2008	105,343	4.4	2,376	11.1	2,155	(22.8)

	Net income		Net income per share(basic)	Net income per share(diluted)
	Million yen	YoY Change %	Yen	Yen
Fiscal year ended March 2009	(3,856)	-	(43.47)	-
Fiscal year ended March 2008	1,331	29.1	15.01	-

(2) Financial Position (Non-consolidated)

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2009	67,119	22,151	33.0	249.74
As of March 31, 2008	75,136	26,537	35.3	299.09

Notes: Shareholders' equity

Fiscal year ended March 2009: 22,151 million yen

Fiscal year ended March 2008: 26,537 million yen

2. Forecast for the fiscal year ending March 2010 (Non-consolidated, April 1, 2009 to March 31, 2010)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Million yen	Pct	Million yen	Pct	Million yen	Pct	Million yen	Pct	Yen
First half	35,600	(32.9)	(2,600)	-	(2,600)	-	(3,000)	-	(33.82)
Full year	80,000	(11.1)	(3,000)	-	(2,400)	-	(3,000)	-	(33.82)

The figures in parentheses accompanying net sales, operating income, ordinary income, and net income represent year-on-year changes.

***Cautionary statement regarding forecasts of operating results and special notes**

Forecasts regarding future performance in these materials are based on judgments made in accordance with information available at the time this report was prepared. Forecasts therefore embody risks and uncertainties. Actual results may differ significantly from these forecasts for a number of factors.

There is no dividend forecast for the fiscal year ending on March 31, 2010 because of the uncertain outlook for the operating environment. An announcement will be made promptly once a dividend forecast becomes possible due to future changes in operating results and other factors.

1. Results of Operations

(1) Analysis of Results of Operations

(Fiscal year performance)

During the year under review, global economic growth slowed dramatically as a result of the turmoil in global financial markets that was triggered by the U.S. subprime loan crisis. Consequently, the auto industry experienced a steep decline in the number of vehicles sold in almost every market segment, but especially in luxury and large-sized vehicles sold in the developed nations of Japan, the US, and Europe. Even in emerging countries that are experiencing remarkable growth, like China and India, there are signs of trouble in the number of vehicles sold. Against the backdrop of a sudden drop in global sales, particularly in Japan and the US, in the second half of the year our partner automakers lowered output even more sharply than expected in an effort to adjust inventory levels.

In order to cope with the urgent problem of these rapid changes in the market environment, the SHIROKI Group embarked on a companywide effort to adjust our output to keep pace with declining auto industry production. We adjusted operating hours, reconsidered our work systems, shrank our production labor force, and reduced production line operation to a single shift. No stone was left unturned as we worked to cut costs throughout the company, including reductions in officer compensation and management pay.

At the same time, we embarked on our new medium-term business plan, "SHIROKI Vision 2012," with the aim of building a foundation for our business for the medium to longer term. The plan focuses on three main strategies: 1) building a production system that is both "sharp" and "slim" (able to cope with declining domestic output), 2) creating higher value-added products through our technological capabilities (strengthening the competitiveness of our products), and 3) developing and deploying new manufacturing methods (strengthening our cost competitiveness).

Japan

In new product development, we teamed up with Toyota Motor Corp. to develop the world's lightest window regulator based on the concept of making products smaller and lighter, and this new regulator has been adopted for the iQ micro-car. This new regulator is 60% lighter than existing products and it has received high acclaim as a groundbreaking product.

Overseas

SHIROKI North America Inc. (Tennessee) is the SHIROKI Group's largest overseas manufacturing arm. Although it has endeavored to take advantage of its three North American sites to boost sales, orders from our partner automakers declined sharply due to the slowdown in the US economy, and as a result it was forced to sharply reduce output.

In China, Guangzhou SHIROKI Corp. (Guangzhou) has continued to do well. It has begun manufacturing door sashes and other products for new models being manufactured by the local units of Toyota Motor Corp. and Nissan Motor Co. Ltd. and it has worked to expand sales and boost output.

In Thailand, SHIROKI Corp. (Thailand) Ltd. (Chonburi) has also been doing well thanks to its efforts to expand its product line-up. In addition to the window regulators and door sashes it was already producing, last May it also began locally manufacturing components used in car seat slide lock mechanisms.

In India, SHIROKI decided to make an additional investment in Technico Industries Ltd. (Haryana), a local autoparts maker, building a stronger foundation to respond to the expanding local output of our partner automakers.

Despite these efforts, the business climate changed drastically and our partner automakers cut output even more sharply than expected, and as a result net sales fell 14.0% from a year earlier to 123,425 million yen. Although we devoted much effort to cost-cutting initiatives such as overhauling our production systems and adopting emergency budget improvement measures, we posted an operating loss of 31 million yen (compared to the year-earlier profit of 5,058 million yen), an ordinary loss of 773 million yen (compared to the year-earlier profit of 3,931 million yen), and a net loss of 2,190 million yen (compared to the year-earlier profit of 2,907 million yen).

Forecast for the fiscal year ending March 2010

Going forward, we believe that the business environment will remain challenging. Although the economic stimulus measures implemented by various countries should have some effect, we think that the market will nonetheless deteriorate due to the continuing global economic slowdown and it will be some time before auto sales recover, especially in the developed nations of Japan, the US, and Europe.

Under such circumstances we think that auto sales Japan and the US -- SHIROKI Group's primary markets -- will remain weak and that even Asian markets, which are expected to grow, will be unable to avoid the effects of the economic downturn. As a result, we

forecast net sales of 107,200 million yen. Although we are adjusting our workforce to match this decrease in sales and we are seeking to lower the cost of our products through further emergency budget improvement initiatives, we forecast an operating loss of 2,000 million yen, an ordinary loss of 2,000 million yen, and a net loss of 2,800 million yen as a result of the decline in marginal income caused by the substantial drop in sales.

(2) Analysis of Financial Condition

Consolidated-basis cash and cash equivalents ("cash") totaled 12,714 million yen at the end of the year under review. Inflows included new short-term borrowing of 5,000 million yen and depreciation of 6,014 million, and outflows included the 1,205 million yen net loss before taxes and other adjustments of 6,631 million yen used to acquire fixed assets.

The following is a summary of cash flows:

i. Operating activities

Cash provided by operating activities in the fiscal year under review declined 30.4% from a year earlier to 7,192 million yen after an inflow of 6,014 million yen from depreciation and an outflow of 1,205 million yen from the net loss before taxes and other adjustments.

This represents a decline of 3,140 million yen from the previous fiscal year, which is attributable mainly to the net loss before taxes and other adjustments.

ii. Investing activities

Cash used in investing activities in the fiscal year under review declined 22.4% from a year earlier to 6,692 million yen, mainly because the outlays associated with capital investment aimed at strengthening competitiveness and streamlining operations totaled just 6,631 million yen.

This represents a decline of 1,223 million yen from a year earlier, mainly for acquiring fixed assets.

iii. Financing activities

Cash flow from financing activities in the fiscal year under review totaled 4,473 million yen. This represents an increase of 7,145 million yen from a year earlier, mainly due to a 5,000 million yen increase in short-term borrowing.

(Reference) Performance indicators associated with cash flows

Years ended March 31	2005	2006	2007	2008	2009
Equity ratio	30.3%	29.7%	30.7%	33.8%	31.8
Market cap equity ratio	34.2%	41.6%	35.0%	24.4%	24.1
Cash flows/debt ratio (multiple)	2.5years	2.9 years	2.7 years	1.8 years	3.3 years
Interest coverage ratio	34.4	35.0	19.5	20.8	15.7

Notes:

Equity ratio is shareholders' equity divided by total assets.

Market cap equity ratio is market capitalization divided by total shareholders' equity.

Cash flows/debt ratio is debt divided by cash flows.

Interest coverage ratio is cash flows divided by interest expenses.

*All figures are based on consolidated financial data.

*Market capitalization is calculated by multiplying the closing stock price at the end of the fiscal year by the number of shares issued (after deducting treasury stock) at the end of the fiscal year.

*Cash flows are operating cash flows in the consolidated statements of cash flows.

*Debt is the sum of all interest-bearing liabilities on the consolidated balance sheets. Interest expenses are interest payments as shown in the consolidated statements of cash flows.

(3) Fundamental policy for allocation of earnings

Shareholder value is one of the highest priorities of SHIROKI. The fundamental policy is to return a suitable amount of earnings to shareholders by paying a dividend based on operating results. In addition, the company allocates earnings in manner that reflects the need for retained earnings in order to build a stronger financial position and a more powerful base of operations.

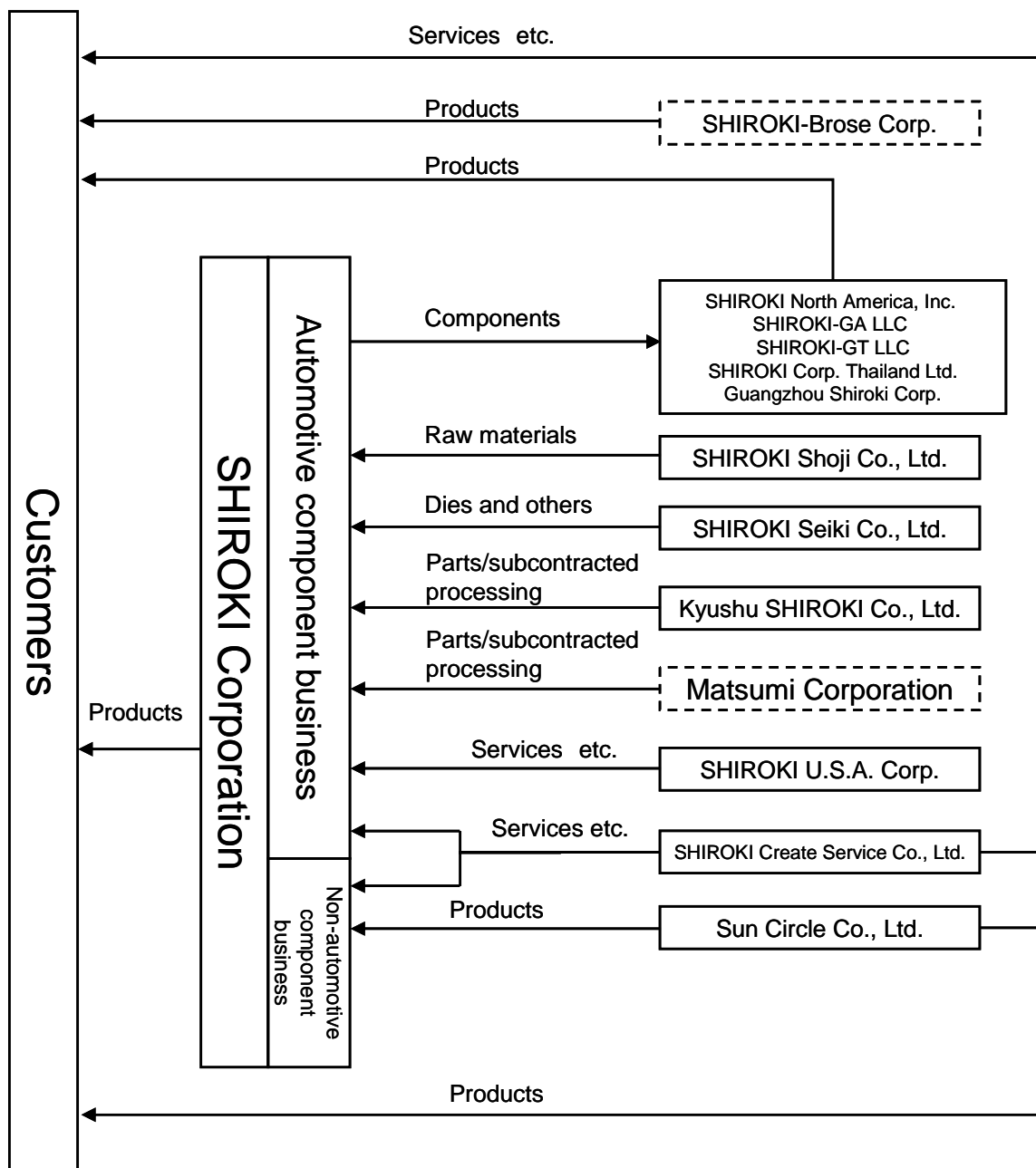
SHIROKI distributed a dividend of 2 yen per share at the end of the second quarter of the fiscal year under review. However, earnings fell sharply in the second half of the year as a result of greater-than-expected production cuts in connection with inventory adjustments at our partner automakers. As a result, we will unfortunately be suspending the year-end dividend.

The outlook for the business climate remains uncertain and we are presently forecasting a loss for the year ending March 2010. Therefore, at the present time we have not made any determination with respect to dividend payment.

2. Corporate Group

The SHIROKI Group is made up of SHIROKI Corporation, 11 subsidiaries and 2 affiliated companies. The core business is the manufacture and sale of automotive components. Other activities include the manufacture and sale of Seats for railway vehicle and other non-automotive products. The group is also engaged in various services associated with these manufacturing and sales activities.

The following diagram shows the relationships among group companies.



Consolidated subsidiary
 Affiliated company (equity-method)

3. Management Policies

(1) Fundamental management policies

SHIROKI's operations are guided by the two management philosophies of "supplying reliable quality and outstanding technologies" and "contributing to society by creating attractive products." By basing its operations on these philosophies, SHIROKI is dedicated to functioning as a company that can offer benefits to shareholders, customers, employees, communities and the world.

In addition, SHIROKI has established the following objectives for the purpose of continuing to grow and earn a reputation as a trustworthy and reliable company among customers and the public.

1. Achieve customer satisfaction by conducting R&D activities that anticipate future needs and using manufacturing skills and technologies.
2. Become a trusted global corporate group through constant reforms and innovations.
3. Treat every employee as a valued member of the workforce and become an organization that employees can be proud to belong to.
4. Prioritize compliance activities to fulfill obligations to society.

2) Important issues

Going forward, we expect the market to continue to deteriorate due to the continuing global economic slowdown, and we believe it will be some time before auto sales recover, especially in the developed nations of Japan, the US, and Europe. In the US in particular, American automakers are expected to maintain their sharp cuts in production, so our US subsidiary, SHIROKI North America Inc., plans to raise 20 million dollars in new capital in June to bolster its financial position. Along with accelerating the implementation of our new medium-term business plan, the SHIROKI Group is taking yet another look at our production systems and working to further reduce the cost of our products as we strive to create a platform that will allow us to generate profits even if sales within Japan amount to 80 billion yen.

In product development, along with lowering costs through standardization and systemization, we are also focusing our efforts on developing new products that save energy by reducing weight. Furthermore, in order to address globalization, we are reinforcing our capacity to win orders in markets that have the potential for future growth, especially in Asia. In manufacturing, along with accelerating the "monozukuri" reforms aimed at transitioning to constant one-shift operation of production lines, we are working to further improve manufacturing efficiency by building a production system that is both "sharp" and "slim."

4. Consolidated Financial Statements

(1) Balance sheets

(million yen)

	FY 2008 (As of March 31, 2008)	FY 2009 (As of March 31, 2009)
ASSETS		
Current assets		
Cash and deposits	8,517	12,714
Notes and accounts receivable – trade	25,010	15,462
Lease investment assets	-	8
Inventories	4,000	-
Merchandise and furnished goods	-	1,023
Goods in progress	-	802
Raw materials and other supplies	-	1,635
Prepaid expenses	163	148
Deferred tax assets - current	707	28
Accounts receivable - other	2,149	1,130
Others	1,564	901
Allowance for doubtful accounts	(2)	(1)
Total current assets	42,112	33,854
Fixed assets		
Property, plant and equipment		
Buildings and structures	18,962	18,147
Accumulated depreciation	(11,123)	(11,302)
Buildings and structures, net	7,839	6,844
Machinery and transportation equipment	62,818	61,588
Accumulated depreciation	(43,490)	(42,610)
Machinery and transportation equipment, net	19,328	18,977
Tools, furniture and fixtures	47,574	46,416
Accumulated depreciation	(42,905)	(41,953)
Tools, furniture and fixtures, net	4,668	4,462
Land	3,164	3,066
Lease assets	-	281
Accumulated depreciation	-	(22)
Lease assets, net	-	258
Construction in progress	1,677	998
Total property, plant and equipment	36,677	34,607
Intangible assets		
Software	656	496
Others	30	31
Total intangible assets	687	528
Investments and other assets		
Investment securities	1,176	808
Long-term loans receivable	203	131
Deferred tax assets – non current	5,196	5,236
Others	496	679
Allowance for doubtful accounts	(30)	(30)
Total investments and other assets	7,042	6,825
Total fixed assets	44,407	41,961
Total assets	86,519	75,815

(million yen)

	FY 2008 (As of March 31, 2008)	FY 2009 (As of March 31, 2009)
LIABILITIES		
Current liabilities		
Notes and accounts payable – trade	23,130	14,273
Short-term borrowings	1,483	6,183
Current portion of long-term debt	434	3,070
Accounts payable - other	670	582
Accounts consumption and other taxes	274	72
Lease obligations	-	60
Accrued income and other taxes	318	73
Accrued expenses	2,430	1,909
Allowance for employees' bonus	1,309	861
Allowance for directors' bonus	63	2
Notes payable – machinery and equipment	16	20
Accounts payable – machinery and equipment	2,004	2,161
Deferred tax liability - current	-	9
Others	898	572
Total current liabilities	33,034	29,853
Long-term liabilities		
Long-term borrowings	17,175	14,359
Allowance for employees' retirement benefits	5,950	6,362
Allowance for directors' retirement benefits	89	53
Lease loan – non current	-	218
Deferred tax liabilities – non current	29	7
Long-term accounts payable - other	905	681
Others	5	3
Total long-term liabilities	24,156	21,686
Total liabilities	57,190	51,539
NET ASSETS		
Shareholder's equity		
Common stocks	7,460	7,460
Capital surplus	9,699	9,699
Retained earnings	10,983	8,394
Treasury stock	(91)	(99)
Total shareholder's equity	28,051	25,453
Valuation and translation adjustments		
Valuation differences on available-for sales securities	227	58
Translation adjustments	926	(1,371)
Total valuation and translation adjustments	1,153	(1,313)
Minority interests	122	135
Total net assets	29,328	24,276
Total liabilities and net assets	86,519	75,815

(2) Statements of income

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Net sales	143,557	123,425
Cost of sales	127,025	112,458
Gross profit	16,532	10,966
Selling, general and administrative expenses	11,473	10,997
Operating income (loss)	5,058	(31)
Non-operating income		
Interest income	93	64
Dividend income	21	21
Equity in earnings of non-consolidated subsidiaries	81	-
Gain on sales of fixed assets	22	249
Royalties	64	65
Consolidated component development fees	138	61
Others	61	54
Total non-operating income	483	516
Non-operating expenses		
Interest expense	508	457
Foreign exchange loss	975	596
Equity in loss of non-consolidated subsidiaries	-	147
Others	125	56
Total non-operating expenses	1,609	1,258
Ordinary income (loss)	3,931	(773)
Extraordinary income		
Reversal of allowance for doubtful accounts	29	0
Reversal of product warrantee reverse	35	-
Subsidy income	-	152
Compensation money received	43	-
Gain on sale of fixed assets	-	40
Others	10	4
Total extraordinary income	119	198
Extraordinary losses		
Loss on retirement of fixed assets	437	445
Loss on sale of fixed assets	11	9
Impairment loss	54	66
Loss on revaluation of investment securities	-	85
Others	33	23
Total extraordinary loss	536	630
Income before income taxes and minority interests	3,514	(1,205)
Income, inhabitants and enterprise taxes	347	216
Income tax adjustment	212	719
Total taxes	560	936
Minority interests in income/loss of consolidated subsidiaries	46	48
Net income/Net loss	2,907	(2,190)

(3) Statement of Changes in Shareholders' Equity

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Shareholders' equity		
Common stock		
Balance at the end of previous period	7,460	7,460
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	7,460	7,460
Capital surplus		
Balance at the end of previous period	9,699	9,699
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	9,699	9,699
Retained earnings		
Balance at the end of previous period	8,609	10,983
Changes during the period		
Dividends paid	(532)	(399)
Net income (loss)	2,907	(2,190)
Total changes during the period	2,374	(2,589)
Balance at the end of current period	10,983	8,394
Treasury stock		
Balance at the end of previous period	(63)	(91)
Changes during the period		
Acquisition of treasury stock	(27)	(7)
Total changes during the period	(27)	(7)
Balance at the end of current period	(91)	(99)
Total Shareholders' equity		
Balance at the end of previous period	25,704	28,051
Changes during the period		
Dividends paid	(532)	(399)
Net income (loss)	2,907	(2,190)
Acquisition of treasury stock	(27)	(7)
Total changes during the period	2,346	(2,597)
Balance at the end of current period	28,051	25,453

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Valuation and translation adjustments		
Valuation difference on available-for-sale securities		
Balance at the end of previous period	452	227
Changes during the period		
Changes in items other than shareholders equity, net	(225)	(169)
Total changes during the period	(225)	(169)
Balance at the end of current period	227	58
Translation adjustment		
Balance at the end of previous period	189	926
Changes during the period		
Changes in items other than shareholders equity, net	736	(2,297)
Total changes during the period	736	(2,297)
Balance at the end of current period	926	(1,371)
Total valuation and translation adjustments		
Balance at the end of previous period	642	1,153
Changes during the period		
Changes in items other than shareholders equity, net	511	(2,467)
Total changes during the period	511	(2,467)
Balance at the end of current period	1,153	(1,313)
Minority interests		
Balance at the end of previous period	69	122
Changes during the period		
Changes in items other than shareholders equity, net	53	12
Total changes during the period	53	12
Balance at the end of current period	122	135
Total net assets		
Balance at the end of previous period	26,416	29,328
Changes during the period		
Dividends paid	(532)	(399)
Net income (loss)	2,907	(2,190)
Acquisition of treasury stock	(27)	(7)
Changes in items other than shareholders equity, net	564	(2,454)
Total changes during the period	2,911	(5,052)
Balance at the end of current period	29,328	24,276

(4) Statements of cash flows

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Cash flows from operating activities		
Income before income taxes and minority interest	3,514	(1,205)
Depreciation	6,097	6,014
Impairment loss	54	66
Loss on removal of fixed assets	437	445
Increase/(decrease) in allowance for employees' retirement benefits	(328)	412
Increase/(decrease) in allowance for doubtful receivable	(336)	(1)
Increase/(decrease) in allowance for employees' bonus	79	(447)
Increase/(decrease) in allowance for directors' bonus	2	(60)
Increase/(decrease) in allowance for directors' retirement benefits	(85)	(36)
Interest and dividend income	(114)	(86)
Interest paid	508	457
Equity in earnings (loss) of non-consolidated subsidiaries	(81)	147
Foreign exchange gains (loss)	975	99
Loss/(gain) on sale of fixed assets	11	(30)
Decrease/(increase) in accounts receivable trade	(394)	8,822
Decrease/(increase) in inventories	(476)	169
Decrease/(increase) in accounts receivable other	-	1,018
Increase(decrease) in accounts payable trade	997	(7,872)
Increase(decrease) in accounts payable other	(463)	(44)
Increase/(decrease) in accrued expenses	312	(253)
Increase(decrease) in long-term accounts payable	(131)	122
Others	955	398
Sub-total	11,534	8,136
Interests and dividend received	90	101
Interests paid	(497)	(466)
Income taxes paid	(794)	(579)
Net cash provided by (used in) operating activities	10,333	7,192
Cash flows from investing activities		
Payment for fixed deposits	(120)	-
Proceeds from withdrawn of fixed deposits	210	-
Payment for acquisition of fixed assets	(6,849)	(6,631)
Proceeds from sale of fixed assets	1,137	183
Payment for acquisition of investment securities	-	(126)
Proceeds from sale of investment securities	85	0
Decrease/(Increase) in short-term loans receivable	(0)	-
Payment for long-term loans receivable	(3)	(152)
Proceeds from collection of long-term debt	34	33
Others	36	0
Net cash provided by (used in) investing activities	(5,468)	(6,692)

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Cash flows from financing activities		
Increase/(decrease) in short-term bank loans net	(1,763)	5,000
Proceeds from long-term bank loans	223	308
Repayment of long-term bank loans	(590)	(405)
Payment of dividends	(531)	(399)
Payment for acquisition of treasury stock	(10)	(7)
Repayments of finance lease obligations	-	(22)
Net cash provided by (used in) financing activities	(2,672)	4,473
Effect of exchange rate changes on cash and cash equivalents	(12)	(777)
Increase/(decrease) in cash and cash equivalents	2,179	4,196
Cash and cash equivalents, beginning of period	6,338	8,517
Cash and cash equivalents, end of period	8,517	12,714

Events or situations causing serious doubt about going-concern premise
None

Basis of presenting the consolidated financial statements

FY2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
<p>1. Scope of consolidation</p> <p>(1) All subsidiaries are included in the consolidated financial statements.</p> <p>Number of consolidated subsidiaries: 11</p> <p>Consolidated subsidiaries are SHIROKI SEIKI CO., LTD., SHIROKI SHOJI CO., LTD., SHIROKI Create Service Co., Ltd., Sun Circle Co., Ltd., Kyushu SHIROKI CO., LTD., SHIROKI North America, Inc., SHIROKI-GA, LLC, SHIROKI-GT, LLC, SHIROKI U.S.A. CORP., SHIROKI Thailand Co., Ltd. and Guangzhou Shiroki Corp.</p> <p>2. Equity-method affiliates</p> <p>(1) The equity method of accounting is used for all affiliated companies.</p> <p>Number of equity-method affiliates: 2</p> <p>The equity-method affiliates are SHIROKI-Brose Corp. and Matsumi Corporation.</p> <p>Computer Hightech Co., Ltd. is no longer an equity-method affiliate beginning with the fiscal year ended in March 2008 because SHIROKI sold all shares of this company.</p> <p>3. Balance sheet dates of consolidated subsidiaries</p> <p>The balance sheet date of the following consolidated subsidiaries and Matsumi Corporation, an affiliated company, corresponds to that of SHIROKI: SHIROKI SHOJI CO., LTD., SHIROKI Create Service Co., Ltd., Sun Circle Co., Ltd., SHIROKI SEIKI CO., LTD. and Kyushu SHIROKI CO., LTD.</p> <p>The balance sheet date of the following consolidated subsidiaries and SHIROKI-Brose Corp., an affiliated company, is December 31: SHIROKI North America, Inc., SHIROKI U.S.A. CORP., SHIROKI-GA, LLC, SHIROKI-GT, LLC, SHIROKI Thailand Co., Ltd. and Guangzhou Shiroki Corp. In preparing the consolidated financial statements, the Company uses the financial statements of these companies as of December 31. However, necessary adjustments have been made to the fiscal statements for any significant transactions that occurred between the balance sheet dates of these companies and SHIROKI.</p> <p>4. Significant accounting policies</p> <p>(1) Valuation of significant assets</p> <p>a) Securities</p> <p>Other securities</p> <p>With market value:</p> <p>Market value method using the market price on the closing date (Unrealized gains and losses are reported in the shareholders' equity section. Sales cost of securities is determined by the moving-average method.)</p> <p>Without market value:</p> <p>Cost method based on the moving-average method</p> <p>b) Derivatives</p> <p>Market value method</p>	<p>1. Scope of consolidation</p> <p>(1) All subsidiaries are included in the consolidated financial statements.</p> <p>Number of consolidated subsidiaries: 11</p> <p>Consolidated subsidiaries are SHIROKI SEIKI CO., LTD., SHIROKI SHOJI CO., LTD., SHIROKI Create Service Co., Ltd., Sun Circle Co., Ltd., Kyushu SHIROKI CO., LTD., SHIROKI North America, Inc., SHIROKI-GA, LLC, SHIROKI-GT, LLC, SHIROKI U.S.A. CORP., SHIROKI Thailand Co., Ltd. and Guangzhou Shiroki Corp.</p> <p>2. Equity-method affiliates</p> <p>(1) The equity method of accounting is used for all affiliated companies.</p> <p>Number of equity-method affiliates: 2</p> <p>The equity-method affiliates are SHIROKI-Brose Corp. and Matsumi Corporation.</p> <p>3. Balance sheet dates of consolidated subsidiaries</p> <p style="text-align: center;">Same as on the left.</p> <p>4. Significant accounting policies</p> <p>(1) Valuation of significant assets</p> <p>a) Securities</p> <p>Other securities</p> <p>With market value:</p> <p style="text-align: center;">Same as on the left.</p> <p>Without market value:</p> <p style="text-align: center;">Same as on the left.</p> <p>b) Derivatives</p> <p style="text-align: center;">Same as on the left.</p>

FY2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
<p>c) Inventories</p> <p>Finished products and work in process are stated at cost determined by the gross average method, and raw materials and supplies are stated at cost determined by the last purchase cost method.</p> <p>Please note that inventories at SHIROKI North America, Inc., SHIROKI-GA, LLC and SHIROKI-GT, LLC are stated at the lower cost determined by the first-in first-out method.</p> <p>(2) Depreciation method for principal assets</p> <p>a) Property, plant and equipment</p> <p>SHIROKI and its five consolidated subsidiaries in Japan use the declining-balance method of depreciation. However, the straight-line method is used at SHIROKI for its machinery and equipment, buildings and structures at the Nagoya Plant, and buildings (excluding associated equipment) acquired on or after April 1, 1998. The six overseas consolidated subsidiaries use the straight-line method of depreciation. The useful lives of principal assets are as follows.</p> <p>Buildings and structures: 3-50 years Machinery and vehicles: 2-12 years Tools and fixtures: 2-15 years</p> <p>(Depreciation of minor assets)</p> <p>For assets with acquisition cost of over 100,000 yen to under 200,000 yen, SHIROKI and its consolidated subsidiaries in Japan depreciate the assets over a three-year period in equal installments.</p> <p>(Changes in accounting method)</p> <p>Due to amendments to the Corporate Income Tax Law (Law to Partially Amend the Corporate Tax Law, March 30, 2007, Law No. 6 and Ordinance to Partially Amend the Corporate Tax Law Enforcement Ordinance, March 30, 2007, Ordinance No. 83), the depreciation method for</p>	<p>c) Inventories</p> <p>Inventories are stated at cost (the balance sheet amounts are computed by the method of devaluing the book price to reflect declines in profitability).</p> <p>a. Finished products and work in process Gross average method</p> <p>b. Raw materials and supplies Last purchase cost method</p> <p>Please note that inventories at SHIROKI North America, Inc., SHIROKI-GA, LLC and SHIROKI-GT, LLC are stated at the lower cost determined by the first-in first-out method.</p> <p>(Changes in accounting policy)</p> <p>As the Company applies Accounting Standards Board of Japan Statement No.9 "Accounting Standard for Measurement of Inventories" (July 5, 2006), regular inventories held for sale, which previously were mainly stated at cost determined by the average method, are now mainly stated at cost determined by the gross average method (the balance sheet amounts are computed using the method of devaluing the book price to reflect declines in profitability). As a result of this change, gross profit for the current fiscal year was reduced by 37 million yen, and operating loss, ordinary loss and loss before income taxes was increased by 37 million yen.</p> <p>The effect of this change on segment information is presented in the Segment information section.</p> <p>(2) Depreciation method for principal assets</p> <p>a) Property, plant and equipment (excluding lease assets)</p> <p>SHIROKI and its five consolidated subsidiaries in Japan use the declining-balance method of depreciation. However, the straight-line method is used at SHIROKI for its machinery and equipment, buildings and structures at the Nagoya Plant, and buildings (excluding associated equipment) acquired on or after April 1, 1998. The six overseas consolidated subsidiaries use the straight-line method of depreciation. The useful lives of principal assets are as follows.</p> <p>Buildings and structures: 3-50 years Machinery and vehicles: 2-9 years Tools and fixtures: 2-15 years</p> <p>(Depreciation of minor assets)</p> <p>For assets with acquisition cost of over 100,000 yen to under 200,000 yen, SHIROKI and its consolidated subsidiaries in Japan depreciate the assets over a three-year period in equal installments.</p> <p>(Supplementary information)</p> <p>Due to amendments to the Corporate Income Tax Law made in fiscal 2008, the useful life of machinery at SHIROKI and its domestic consolidated subsidiaries is changed from the previous 2-12 years to 2-9 years starting from the current fiscal year, according to the review of</p>

FY2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
<p>assets that were acquired on or after April 1, 2007 has been changed to the method prescribed in the amended Corporate Tax Law.</p> <p>The change to the new depreciation method had the effect of reducing gross profit by 216 million yen and operating income, ordinary income and income before income taxes by 220 million yen each compared to the amounts that would have been reported if the previous method had been applied consistently.</p> <p>The effect of this change on segment information is presented in the Segment Information section. (Supplementary information)</p> <p>Furthermore, for assets that were acquired on or before March 31, 2007, after the maximum permissible depreciation has been recorded, the residual value is depreciated in equal installments over a five-year period starting with the year in which depreciation up to the limit was completed. This change had the effect of reducing gross profit by 618 million yen and operating income, ordinary income and income before income taxes by 636 million yen each compared to the amounts that would have been reported if the previous method had been applied consistently.</p> <p>The effect of this change on segment information is presented in the Segment Information section.</p> <p>b) Intangible assets For amortization of software at the SHIROKI Group, the straight-line method based on the estimated internal use period (five years) is used. For amortization of other intangible assets, the straight-line method is used.</p> <p>(3) Significant allowances</p> <p>a) Allowances for doubtful accounts To prepare against expected losses from bad debts, estimated amounts to be uncollectible are accrued for general claims, computing on historical bad-debt ratios, and for specific claims including doubtful accounts, considering their own recoverability.</p> <p>b) Allowance for employees' bonus To prepare for bonus payment to employees, etc., the portion of the estimated payment amount allocable to the fiscal year is accrued.</p> <p>c) Allowance for directors' bonus To prepare for bonus payment to directors at SHIROKI and its domestic consolidated subsidiaries, the estimated payment amount for the fiscal year is accrued.</p> <p>d) Allowance for employees' retirement benefits To prepare for retirement benefit payment to employees, benefit obligations and plan assets are estimated and accrued as of the year end. Prior service cost is amortized on a straight-line basis over a certain period (14 years) within the average remaining service period at the time of</p>	<p>legal useful lives of fixed assets in response to the amendments.</p> <p>As a result of this change, gross profit for the current fiscal year was reduced by 172 million yen, and operating loss, ordinary loss and loss before income taxes were increased by 211 million yen.</p> <p>The effect of this change on segment information is presented in the Segment information section.</p> <p>b) Intangible assets (excluding lease assets) For amortization of software at the SHIROKI Group, the straight-line method based on the estimated internal use period (five years) is used. For amortization of other intangible assets, the straight-line method is used.</p> <p>c) Lease assets Lease assets are depreciated down to a residual value of zero, using the straight-line method over their lease service lives.</p> <p>(3) Significant allowances</p> <p>a) Allowances for doubtful accounts Same as on the left.</p> <p>b) Allowance for employees' bonus Same as on the left.</p> <p>c) Allowance for directors' bonus Same as on the left.</p> <p>d) Allowance for employees' retirement benefits Same as on the left.</p>

FY2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
<p>recognition. Actuarial net gain or loss is amortized on a straight-line basis over a certain period (14 years) within the average remaining service period at the time of recognition starting from the following fiscal year.</p> <p>e) Allowance for directors' retirement benefits To prepare for retirement benefit payment to directors at SHIROKI and one of its consolidated subsidiaries, the amount to be paid at the year end according to internal rules are accrued.</p> <p>(4) Translation of transactions denominated in foreign currency Monetary receivables and payable denominated in foreign currencies are translated into Japanese yen at the rates of exchange in effect at the balance sheet date. Gain or loss resulting from translation is credited or charged to income; however, assets and liabilities of overseas consolidated subsidiaries are translated into Japanese yen at the rates of exchange in effect at the balance sheet date while their income and expenses are translated into Japanese yen at the average rates for the period, with discrepancies recorded under net assets as translation adjustments and minority interests.</p> <p>(5) Accounting for leases Finance leases, other than those for which ownership of the lease assets is transferred to the lessee, are accounted for as operating leases.</p> <p>(6) Accounting for hedges 1) Hedge accounting method For interest rate swaps that meet certain requirement, special accounting is applied. 2) Hedging instruments and hedge targets ·Hedging instruments: interest rate swap transaction ·Hedge targets: interest on debt 3) Hedging Policy SHIROKI uses interest rate swap contracts where it receives floating interest and pays fixed interest only for the purpose of avoiding the interest rate risk. The Company does not enter into derivatives for trading purposes. 4) Assessment of hedge effectiveness Since the requirements for special accounting for interest rate swap are met, SHIROKI does not perform effectiveness assessment.</p> <p>(7) Other significant accounting policies Consumption tax Financial statements are prepared exclusive of consumption tax.</p> <p>5. Valuation of assets and liabilities of consolidated subsidiaries Assets and liabilities of consolidated subsidiaries are valued using the all-fair-value method.</p>	<p>e) Allowance for directors' retirement benefits Same as on the left.</p> <p>(4) Translation of transactions denominated in foreign currency Same as on the left.</p> <p>(5) _____</p> <p>(6) Accounting for hedges 1) Hedge accounting method Same as on the left. 2) Hedging instruments and hedge targets Same as on the left. 3) Hedging Policy Same as on the left. 4) Assessment of hedge effectiveness Same as on the left.</p> <p>(7) Other significant accounting policies Consumption tax Same as on the left.</p> <p>5. Valuation of assets and liabilities of consolidated subsidiaries Same as on the left.</p>

Notes to consolidated financial statements
(Note to consolidated balance sheets)

FY 2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)																								
<p>*1. Pledged properties</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">Buildings and structures</td> <td style="text-align: right;">263 million yen</td> </tr> <tr> <td style="padding-left: 20px;">Land</td> <td style="text-align: right;">284 million yen</td> </tr> <tr> <td style="padding-left: 20px;"><u>Total</u></td> <td style="text-align: right;"><u>548 million yen</u></td> </tr> </table> <p>Liabilities corresponding to the above pledged properties are as follows:</p> <p style="padding-left: 20px;">Current portion of long-term debt: 78 million yen</p> <p style="padding-left: 20px;">Long-term debt: 113 million yen</p> <p>2. Contingent liabilities</p> <p style="padding-left: 20px;">Guarantees for bank loans taken out by subsidiaries, etc.</p> <p style="padding-left: 40px;">MATSUMI CORPORATION 26 million yen</p> <p>3. The SHIROKI Group has entered into bank overdraft agreements and loan commitment agreements with five financial institutions to enable efficient fund-raising activities. The status of the bank overdrafts and loan commitments based on these agreements at the balance sheet date was as follows:</p> <table style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">Total amount of overdraft facility and commitment line</td> <td style="text-align: right;">6,530 million yen</td> </tr> <tr> <td style="padding-left: 20px;"><u>Used amount</u></td> <td style="text-align: right;"><u>-</u></td> </tr> <tr> <td style="padding-left: 20px;">Unused amount</td> <td style="text-align: right;">6,530 million yen</td> </tr> </table>	Buildings and structures	263 million yen	Land	284 million yen	<u>Total</u>	<u>548 million yen</u>	Total amount of overdraft facility and commitment line	6,530 million yen	<u>Used amount</u>	<u>-</u>	Unused amount	6,530 million yen	<p>*1. Pledged properties</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">Buildings and structures</td> <td style="text-align: right;">244 million yen</td> </tr> <tr> <td style="padding-left: 20px;">Land</td> <td style="text-align: right;">284 million yen</td> </tr> <tr> <td style="padding-left: 20px;"><u>Total</u></td> <td style="text-align: right;"><u>529 million yen</u></td> </tr> </table> <p>Liabilities corresponding to the above pledged properties are as follows:</p> <p style="padding-left: 20px;">Current portion of long-term debt: 30 million yen</p> <p style="padding-left: 20px;">Long-term debt: 79 million yen</p> <p>2. _____</p> <p>3. The SHIROKI Group has entered into bank overdraft agreements and loan commitment agreements with six financial institutions to enable efficient fund-raising activities. The status of the bank overdrafts and loan commitments based on these agreements at the balance sheet date was as follows:</p> <table style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">Total amount of overdraft facility and commitment line</td> <td style="text-align: right;">10,430 million yen</td> </tr> <tr> <td style="padding-left: 20px;"><u>Used amount</u></td> <td style="text-align: right;"><u>4,700 million yen</u></td> </tr> <tr> <td style="padding-left: 20px;">Unused amount</td> <td style="text-align: right;">5,730 million yen</td> </tr> </table>	Buildings and structures	244 million yen	Land	284 million yen	<u>Total</u>	<u>529 million yen</u>	Total amount of overdraft facility and commitment line	10,430 million yen	<u>Used amount</u>	<u>4,700 million yen</u>	Unused amount	5,730 million yen
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(Notes to consolidated statements of income)

FY 2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)																																
<p>*1. Significant components and corresponding amounts of selling, general and administrative expenses:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">Transportation and packaging</td> <td style="text-align: right;">3,273 million yen</td> </tr> <tr> <td>Salaries and Bonuses</td> <td style="text-align: right;">3,093 million yen</td> </tr> <tr> <td>Provision of allowance for employees' bonuses</td> <td style="text-align: right;">368 million yen</td> </tr> <tr> <td>Provision of allowance for directors' bonus</td> <td style="text-align: right;">60 million yen</td> </tr> <tr> <td>Retirement benefit expenses</td> <td style="text-align: right;">342 million yen</td> </tr> <tr> <td>Provision of allowance for doubtful accounts</td> <td style="text-align: right;">23 million yen</td> </tr> </table> <p>*2. Impairment loss</p> <p>In the current fiscal year, the Shiroki Group has booked an impairment loss for the following asset group:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 33%;">Location</th> <th style="width: 33%;">Application</th> <th style="width: 33%;">Type</th> </tr> </thead> <tbody> <tr> <td>Toyokawa Plant, SHIROKI CORPORATION (Toyokawa City, Aichi Prefecture)</td> <td>Idle machinery and equipment</td> <td>Machinery and equipment</td> </tr> </tbody> </table> <p>While the SHIROKI Group groups its assets by plant, it groups idle assets by independent cash-generating unit. Since there is no plan to utilize the above idle assets, the Company wrote down them to their recoverable amounts and recognized an impairment loss of 54 million yen. Breakdown of impairment loss - Machinery equipment: 54 million yen. The recoverable amounts are determined based on the net selling value assuming no scrap value.</p>	Transportation and packaging	3,273 million yen	Salaries and Bonuses	3,093 million yen	Provision of allowance for employees' bonuses	368 million yen	Provision of allowance for directors' bonus	60 million yen	Retirement benefit expenses	342 million yen	Provision of allowance for doubtful accounts	23 million yen	Location	Application	Type	Toyokawa Plant, SHIROKI CORPORATION (Toyokawa City, Aichi Prefecture)	Idle machinery and equipment	Machinery and equipment	<p>*1. Significant components and corresponding amounts of selling, general and administrative expenses:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">Transportation and packaging</td> <td style="text-align: right;">2,805million yen</td> </tr> <tr> <td>Salaries and Bonuses</td> <td style="text-align: right;">3,138 million yen</td> </tr> <tr> <td>Provision of allowance for employees' bonuses</td> <td style="text-align: right;">242 million yen</td> </tr> <tr> <td>Retirement benefit expenses</td> <td style="text-align: right;">525 million yen</td> </tr> </table> <p>*2. Impairment loss</p> <p>In the current fiscal year, the Shiroki Group has booked an impairment loss for the following asset group:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 33%;">Location</th> <th style="width: 33%;">Application</th> <th style="width: 33%;">Type</th> </tr> </thead> <tbody> <tr> <td>Toyokawa Plant, SHIROKI CORPORATION and others. (Toyokawa City, Aichi Prefecture)</td> <td>Idle machinery and equipment</td> <td>Machinery and equipment</td> </tr> </tbody> </table> <p>While the SHIROKI Group groups its assets by plant, it groups idle assets by independent cash-generating unit. Since there is no plan to utilize the above idle assets, the Company wrote them down to their recoverable amounts and recognized an impairment loss of 66 million yen. Breakdown of impairment loss - Machinery equipment: 66 million yen. The recoverable amounts are determined based on the net selling value assuming no scrap value.</p>	Transportation and packaging	2,805million yen	Salaries and Bonuses	3,138 million yen	Provision of allowance for employees' bonuses	242 million yen	Retirement benefit expenses	525 million yen	Location	Application	Type	Toyokawa Plant, SHIROKI CORPORATION and others. (Toyokawa City, Aichi Prefecture)	Idle machinery and equipment	Machinery and equipment
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(Statement of changes in consolidated shareholders' equity)

Previous fiscal year (April 1, 2007 – March 31, 2008)

1. Type and number of shares issued and type and number of treasury stock

	Number of shares at the end of the previous fiscal year (1,000 shares)	Increase during the current fiscal year (1,000 shares)	Decrease during the current fiscal year (1,000 shares)	Number of shares at the end of the current fiscal year (1,000 shares)
Shares issued and outstanding				
Common shares	89,003	-	-	89,003
Total	89,003	-	-	89,003
Treasury stock				
Common shares	279	38	-	318
Total	279	38	-	318

Note:

Increase in treasury stock (common shares): 38 thousand shares

Increase due to purchase of odd-lot shares: 37 thousand shares

SHIROKI stock (Treasury stock held by the Company) acquired by equity-method affiliates: 1 thousand shares

2. Dividends

(1) Cash dividends

Resolution	Type of shares	Aggregate amount of dividend (million yen)	Dividend per share (yen)	Record date	Effective date
Regular general meeting of shareholders (June 29, 2007)	Common shares	335	4.0	March 31, 2007	June 29, 2007
Board meeting (November 1, 2007)	Common shares	177	2.0	September 30, 2007	December 7, 2007

(2) Of the dividends for which the record date is in the fiscal year under review, dividends for which the effective date falls after the end of the fiscal year under review:

Resolution	Type of shares	Aggregate amount of dividend (million yen)	Source of funds	Dividend per share (yen)	Record date	Effective date
Regular general meeting of shareholders (June 25, 2008)	Common shares	221	Retained earnings	2.5	March 31, 2008	June 26, 2008

Current fiscal year (April 1, 2008 – March 31, 2009)

1. Type and number of shares issued and type and number of treasury stock

	Number of shares at the end of the previous fiscal year (1,000 shares)	Increase during the current fiscal year (1,000 shares)	Decrease during the current fiscal year (1,000 shares)	Number of shares at the end of the current fiscal year (1,000 shares)
Shares issued and outstanding				
Common shares	89,003	-	-	89,003
Total	89,003	-	-	89,003
Treasury stock				
Common shares	318	31	-	350
Total	318	31	-	350

Note:

Increase in treasury stock (common shares): 38 thousand shares

Increase due to purchase of odd-lot shares: 37 thousand shares

SHIROKI stock (Treasury stock held by the Company) acquired by equity-method affiliates: 1 thousand shares

2. Dividends

(1) Cash dividends

Resolution	Type of shares	Aggregate amount of dividends (million yen)	Dividend per share (yen)	Record date	Effective date
Regular general meeting of shareholders (June 25, 2008)	Common shares	221	2.5	March 31, 2008	June 26, 2008
Board meeting (November 4, 2008)	Common shares	177	2.0	September 30, 2008	December 10, 2008

(2) Of the dividends for which the record date is in the fiscal year under review, dividends for which the effective date falls after the end of the fiscal year under review:

None

(Notes to statements of cash flows)

FY 2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
* Reconciliation of balance sheet items to cash and cash equivalents in the consolidated statements of cash flows: (As of March 31, 2008)	* Reconciliation of balance sheet items to cash and cash equivalents in the consolidated statements of cash flows: (As of March 31, 2009)
Cash and deposits 8,517 million yen	Cash and deposits 12,714 million yen
Time deposits with original maturity over three months million yen	Cash and cash equivalents 12,714 million yen
Cash and cash equivalents 8,517 million yen	

(Segment information)

a. Operating segment information

FY2008 (April 1, 2007 - March 31, 2008)

Operating segment information is not presented since automotive parts sales, operating income and net assets represented more than 90% of the total sales, operating income and total assets, respectively

FY2009 (April 1, 2008 - March 31, 2009)

(million yen)

	Automotive Components	Seats	Others	Total	Eliminations or Corporate	Consolidated
I. Sales and operating income (loss)						
Net sales						
(1) (of which to outside customers)	117,485	1,942	3,996	123,425	-	123,425
(2) (of which inter-segment and transfers)	-	-	-	-	-	-
Total	117,485	1,942	3,996	123,425	-	123,425
Operating expenses	117,688	1,788	3,980	123,456	-	123,456
Operating income (loss)	(203)	154	16	(31)	-	(31)
II. Assets, Depreciation, Impairment loss and Capital Expenditure						
Assets	72,126	902	1,571	74,600	1,215	75,815
Depreciation	5,976	34	3	6,014	-	6,014
Impairment loss	66	-	-	66	-	66
Capital Expenditure	6,566	2	-	6,569	-	6,569

Note:

1. Basis of segmentation

Business segments are based on classifications used for internal management purposes.

2. Major products of each segment

Business segment	Major products
Automotive Components	Seat Recliners and Seat Adjusters, Window Regulators, Doorframes, Door locks and Hinges, Moldings and others.
Seats Business	Seats for railway vehicle and others
Others	Raw materials, etc. for non-automotive applications

3. Change in accounting method

Accounting standard for the measurement of inventories

As stated in item 4 (1) a) "The Basis of Presenting the Consolidated Financial Statements," SHIROKI adopted the "Accounting Standard for Measurement of Inventories" (ASBJ Statement No. 9, July 5, 2006) starting in the fiscal year under review. As a result of this change, the operating expenses in the Automotive Components Segment were 37 million yen higher than they would have been under the previous accounting treatment, and the operating loss was increased by the same amount.

4. Supplementary information

Change in useful life of tangible fixed assets

As stated in item 4 (2) a) "The Basis of Presenting the Consolidated Financial Statements," SHIROKI has revised the useful life of machinery owned by SHIROKI and its consolidated subsidiaries in Japan in accordance with the fiscal 2008 amendments to the Corporation Tax Law. As a result of this change in the useful life, the depreciation expense in the Automotive Components Segment was 211 million yen higher than it would have been under the previous accounting treatment, and the operating loss was increased by the same amount.

b. Geographical segment information

FY2008 (April 1, 2007 - March 31, 2008)

(million yen)

	Japan	U. S. A.	Asia	Total	Eliminations or Corporate	Consolidated
I. Sales and operating income (loss)						
Net sales						
(1) (of which to outside customers)	105,434	28,552	9,570	143,557	-	143,557
(2) (of which inter-segment and transfers)	2,787	47	60	2,895	(2,895)	-
Total	108,222	28,599	9,631	146,453	(2,895)	143,557
Operating expenses	105,377	28,044	8,325	141,747	(3,248)	138,499
Operating income	2,844	555	1,305	4,705	352	5,058
II. Assets	78,780	14,721	6,713	100,215	(13,695)	86,519

Notes:

1. Countries and regions are classified according to geographical proximity.

2. Major countries and regions included in Asia: Thailand, China

3. Change in accounting method

As stated in item 4 (2) a) "The Basis of Presenting the Consolidated Financial Statements," in accordance with the amendments to the Corporation Tax Law," in the fiscal year under review SHIROKI and its consolidated subsidiaries in Japan began using a depreciation method as provided by the amended Corporation Tax Law for tangible fixed assets acquired on or after April 1, 2007. As a result of this change, the operating expense shown under the "Japan" geographical segment was 220 million yen higher than it would have been under the previous accounting treatment, and the operating profit was reduced by the same amount.

4. Supplementary information

As stated in item 4 (2) a) "The Basis of Presenting the Consolidated Financial Statements," in accordance with the amendments to the Corporation Tax Law," for tangible assets acquired on or before March 31, 2007, SHIROKI and its consolidated subsidiaries in Japan will amortize evenly over five years the difference between an amount equivalent to 5% of the acquisition cost and the nominal "memorandum amount" (one yen), starting in the fiscal year subsequent to the fiscal year in which the value of the asset, using the depreciation method provided in the Corporation Tax Law before its amendment, reached 5% of the acquisition price, and this amount will be included in depreciation expense. As a result of this change, the operating expense shown under the "Japan" geographical segment was 636 million yen higher than it would have been under the previous accounting treatment, and the operating profit was reduced by the same amount.

FY2009 (April 1, 2008 – March 31, 2009)

(million yen)

	Japan	U. S. A.	Asia	Total	Eliminations or Corporate	Consolidated
I. Sales and operating income (loss)						
Net sales						
(1) (of which to outside customers)	90,389	22,735	10,300	123,425	-	123,425
(2) (of which inter-segment and transfers)	2,201	46	40	2,288	(2,288)	-
Total	92,590	22,782	10,341	125,713	(2,288)	123,425
Operating expenses	93,996	23,272	8,831	126,100	(2,643)	123,456
Operating income	(1,405)	(490)	1,509	(386)	354	(31)
II. Assets	71,915	9,727	6,204	87,847	(12,031)	75,815

Notes:

1. Countries and regions are classified according to geographical proximity.

2. Major countries and regions included in Asia: Thailand, China

3. Change in accounting method

Accounting standard for the measurement of inventories

As stated in item 4 (1) a) "The Basis of Presenting the Consolidated Financial Statements," SHIROKI adopted the "Accounting Standard for Measurement of Inventories" (ASBJ Statement No. 9, July 5, 2006) starting in the fiscal year under review.

The effect of this change was to increase operating expenses in Japan by ¥37 million and decrease operating losses by an equivalent amount, compared with the amounts that would have been reported if the previous method had been applied consistently.

4. Supplementary information

Change in useful life of tangible fixed assets

As stated in item 4 (2) a) "The Basis of Presenting the Consolidated Financial Statements," SHIROKI has revised the useful life of machinery owned by SHIROKI and its consolidated subsidiaries in Japan in accordance with the fiscal 2008 amendments to the Corporation Tax Law.

The effect of this change in the estimated useful lives of property, plant and equipment was to increase depreciation expenses in Japan by ¥211 million and operating losses by an equivalent amount, compared with the amounts that would have been reported if the previous method had been applied consistently.

c. Overseas sales

FY2008 (April 1, 2007 – March 31, 2008)

(million yen)

	North America	Asia	Other regions	Total
I. Overseas sales	28,554	9,893	279	38,727
II. Consolidated sales	-	-	-	143,557
III. Share of overseas sales in total consolidated sales (%)	19.9	6.9	0.2	27.0

Notes

1. Method of categorizing countries and regions and major countries included in each category

(1) Countries and regions are classified according to geographical proximity.

(2) Countries and regions outside Japan are broken down into the following geographical areas:

1) North America: United States, Canada

2) Asia: Thailand, China, S. Korea, Malaysia, India, Taiwan

3) Other regions: Brazil, South Africa

2. Overseas sales refer to sales posted by the Company and its consolidated subsidiaries in countries and regions outside Japan.

FY2009 (April 1, 2008 – March 31, 2009)

(million yen)

	North America	Asia	Other regions	Total
I. Overseas sales	22,264	10,698	688	33,651
II. Consolidated sales	-	-	-	123,425
III. Share of overseas sales in total consolidated sales (%)	18.0	8.7	0.6	27.3

Notes:

1. Method of categorizing countries and regions and major countries included in each category

(1). Countries and regions are classified according to geographical proximity.

(2). Countries and regions outside Japan are broken down into the following geographical areas:

1) North America: United States, Canada

2) Asia: Thailand, China, S. Korea, Malaysia, India, Taiwan

3) Other regions: Brazil, South Africa

2. Overseas sales refer to sales posted by the Company and its consolidated subsidiaries in countries and regions outside Japan.

(Per-share information)

(Yen)

FY 2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
Net assets per share 329.32	Net assets per share 272.30
Net income per share (basic) 32.77	Net income per share (basic) 24.70
Diluted net income per share is not presented since the company has no potential stock.	Diluted net income per share is not presented since the Company reported a net loss for the period and there was no potential stock outstanding as of the end of the period.

Note: The basis for calculating net income (loss) per share is as follows.

(million yen)

	FY 2008 (For the year ended March 31, 2008)	FY 2009 (For the year ended March 31, 2009)
Net income (loss)	2,907	(2,190)
Net income not available to common shareholders	-	-
Net income (loss) available to common shareholders	2,907	(2,190)
Weighted average number of shares outstanding (1,000 shares)	88,703	88,669

(Subsequent events).

None

(Omission of disclosure)

Information on lease transactions, related-party transactions, tax-effect accounting, marketable securities, derivatives transactions, and retirement benefits is not presented since the information is not significant in the context of the Summary of Consolidated Financial Results

5. Non-consolidated Financial Statements

(1) Balance sheets

(million yen)

	FY 2008 (As of March 31, 2008)	FY 2009 (As of March 31, 2009)
ASSETS		
Current assets		
Cash and deposits	4,542	9,324
Notes receivable - trade	901	226
Accounts receivable - trade	21,130	12,836
Products	596	-
Raw materials	737	-
Finished goods	-	521
Goods in progress	547	500
Supplies	17	-
Raw materials and supplies	-	718
Prepaid expenses	96	93
Deferred tax assets - current	604	-
Accounts receivable - other	3,664	1,809
Short-term loans to affiliates	1,143	3,404
Others	73	185
Total current assets	34,054	29,621
Fixed assets		
Property, plant and equipment		
Buildings	12,337	12,354
Accumulated depreciation	(8,671)	(8,846)
Buildings, net	3,665	3,508
Structures	1,957	1,947
Accumulated depreciation	(1,425)	(1,457)
Structures, net	531	490
Machinery and equipment	52,964	52,252
Accumulated depreciation	(39,886)	(38,824)
Machinery and equipment, net	13,077	13,427
Vehicles and transportation equipment	123	121
Accumulated depreciation	(114)	(114)
Vehicles and transportation equipment, net	9	7
Tools, furniture and fixtures	45,757	44,605
Accumulated depreciation	(42,337)	(41,167)
Tools, furniture and fixtures, net	3,420	3,438
Land	2,465	2,426
Lease assets	-	234
Accumulated depreciation	-	(19)
Lease assets, net	-	214
Construction in progress	780	810
Total property, plant and equipment	23,949	24,321
Intangible assets		
Software	619	444
Others	21	21
Total intangible assets	641	466

(million yen)

	FY 2008 (As of March 31, 2008)	FY 2009 (As of March 31, 2009)
Investments and other assets		
Investment securities	657	427
Affiliate stock	6,151	2,753
Contribution to affiliate capital	1,324	1,324
Long-term loans to employees	110	95
Long-term loans to affiliates	5,535	3,159
Long-term prepaid expenses	0	2
Deferred tax assets non current	4,776	4,989
Others	388	481
Allowance for loss on investment	(2,072)	-
Allowance for doubtful accounts	(381)	(524)
Total investments and other assets	16,490	12,708
Total fixed assets	41,082	37,497
Total assets	75,136	67,119
LIABILITIES		
Current liabilities		
Notes payable trade	14	54
Accounts payable trade	19,605	11,673
Short-term borrowings	-	5,000
Current portion of long-term debt	-	3,000
Lease obligations	-	49
Accounts payable other	343	224
Accounts consumption and other taxes	249	42
Accrued expenses	1,228	996
Accrued income and other taxes	260	-
Deferred tax liability - current	-	3
Deposits	137	239
Allowance for employees' bonus	1,186	768
Allowance for directors' bonus	54	-
Notes payable machinery and equipment	16	20
Accounts payable machinery and equipment	2,194	2,240
Others	169	10
Total current liabilities	25,460	24,321
Long-term liabilities		
Long-term borrowings	17,000	14,000
Lease obligations	-	176
Allowance for employees' retirement benefits	5,841	6,239
Allowance for directors' retirement benefits	80	42
Others	217	187
Total long-term liabilities	23,139	20,646
Total liabilities	48,599	44,967

(million yen)

	FY 2008 (As of March 31, 2008)	FY 2009 (As of March 31, 2009)
NET ASSETS		
Shareholders' equity		
Commons stocks	7,460	7,460
Capital surplus		
Capital legal reserve	9,699	9,699
Total capital surplus	9,699	9,699
Retained earnings		
Earned legal reserve	1,327	1,327
Other earned surplus		
Reserve for deferred income tax	44	41
General reserve	5,405	5,805
Retained earnings brought forward	2,504	(2,148)
Total retained earnings	9,281	5,025
Treasury stock	(73)	(81)
Total shareholders' equity	26,367	22,103
Valuation and translation adjustments		
Valuation differences on available-for sales securities	169	47
Total valuation and translation adjustments	169	47
Total net assets	26,537	22,151
Total liabilities and net assets	75,136	67,119

(2) Statements of income

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Net sales	105,343	89,997
Cost of sales		
Product inventory, beginning of the period	557	596
Cost of goods manufactured	93,440	82,594
Total	93,997	83,190
Transfers	4	-
Product inventory, end of the period	596	521
Cost of sales	93,397	82,669
Gross profit	11,946	7,327
Selling, general and administrative expenses		
Total selling, general and administrative expenses	9,570	9,013
Operating income (loss)	2,376	(1,686)
Non-operating income		
Interest income	392	285
Dividend income	138	147
Consigned component development fees	138	61
Royalties	464	384
Gain on sale of fixed assets	95	43
Others	81	82
Total non-operating income	1,310	1,003
Non-operating expenses		
Interest expense	365	295
Exchange loss	1,121	334
Others	44	48
Total non-operating expenses	1,531	678
Ordinary income (loss)	2,155	(1,360)
Extraordinary income		
Reversal of allowance for doubtful accounts	29	-
Gain on reversal of allowance for investment losses	69	-
Reversal of product warrantee reserve	35	-
Compensation money received	43	-
Gain on sale of fixed assets	-	40
Others	9	3
Total extraordinary income	186	43
Extraordinary losses		
Impairment loss	54	66
Loss on disposal of inventory	29	-
Loss on removal of fixed assets	437	418
Loss on sale of fixed assets	11	9
Provision of allowance for doubtful accounts	58	143
Loss on valuation of stocks of subsidiaries and affiliates	-	1,264
Others	42	85
Total of extraordinary loss	632	1,987
Income before income taxes and minority interests	1,708	(3,304)
Income, inhabitants and enterprise taxes	217	75
Income tax adjustment	159	476
Total taxes	376	551
Net income(loss)	1,331	(3,856)

(3) Statement of Changes in Shareholders' Equity

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Shareholders' equity		
Common stock		
Balance at the end of previous period	7,460	7,460
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	7,460	7,460
Capital surplus		
Capital reserve		
Balance at the end of previous period	9,699	9,699
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	9,699	9,699
Other capital surplus		
Balance at the end of previous period	9,699	9,699
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	9,699	9,699
Retained earnings		
Earned legal reserve		
Balance at the end of previous period	1,327	1,327
Changes during the period		
Total changes during the period	-	-
Balance at the end of current period	1,327	1,327
Other retained earnings		
Deferred income tax reserve		
Balance at the end of previous period	46	44
Changes during the period		
Reversal of deferred income tax reserve	(2)	(2)
Total changes during the period	(2)	(2)
Balance at the end of current period	44	41
General reserve		
Balance at the end of previous period	5,055	5,405
Changes during the period		
Dividends paid (Appropriation of retained earnings)	350	400
Total changes during the period	350	400
Balance at the end of current period	5,405	5,805
Retained earnings brought forward		
Balance at the end of previous period	2,052	2,504
Changes during the period		
Reversal of deferred income tax reserve	2	2
Dividends paid (Appropriation of retained earnings)	(350)	(400)
Dividends paid	(532)	(399)
Net income (loss)	1,331	(3,856)
Total changes during the period	452	(4,653)
Balance at the end of current period	2,504	(2,148)

(million yen)

	FY 2008 (Fiscal year ended March 31, 2008)	FY 2009 (Fiscal year ended March 31, 2009)
Total retained earnings		
Balance at the end of previous period	8,482	9,281
Changes during the period		
Reversal of deferred income tax reserve	-	-
Dividends paid (Appropriation of retained earnings)	-	-
Dividends paid	(532)	(399)
Net income (loss)	1,331	(3,856)
Total changes during the period	799	(4,255)
Balance at the end of current period	9,281	5,025
Treasury stock		
Balance at the end of previous period	(62)	(73)
Changes during the period		
Acquisition of treasury stock	(10)	(7)
Total changes during the period	(10)	(7)
Balance at the end of current period	(73)	(81)
Total Shareholders' equity		
Balance at the end of previous period	25,578	26,367
Changes during the period		
Dividends paid	(532)	(399)
Net income (loss)	1,331	(3,856)
Acquisition of treasury stock	(10)	(7)
Total changes during the period	788	(4,263)
Balance at the end of current period	26,367	22,103
Valuation and translation adjustments		
Valuation difference on available-for-sale securities		
Balance at the end of previous period	357	169
Changes during the period		
Changes in items other than shareholders equity, net	(187)	(122)
Total changes during the period	(187)	(122)
Balance at the end of current period	169	47
Total valuation and translation adjustments		
Balance at the end of previous period	357	169
Changes during the period		
Changes in items other than shareholders equity, net	(187)	(122)
Total changes during the period	(187)	(122)
Balance at the end of current period	169	47
Total net asset		
Balance at the end of previous period	25,935	26,537
Changes during the period		
Dividends paid	(532)	(399)
Net income (loss)	1,331	(3,856)
Acquisition of treasury stock	(10)	(7)
Changes in items other than shareholders equity, net	(187)	(122)
Total changes during the period	601	(4,385)
Balance at the end of current period	26,537	22,151

Events or situations causing serious doubt about going-concern premise
None

6. Others

DIRECTOR TRANSFERS

(1) Changes in Representative Director and President:

None

(2) Changes in other Directors

Candidates for director positions

Director	Akihiko Yatsushiro	Present title: Procurement executive)
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Retiring Director

Executive Director	Shirou Satake	(Advisor; scheduled to assume office)
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Candidate for auditor positions

Auditor	Takeshi Shirane	Present title: Managing Officer, TOYOTA MOTOR CORPORATION
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Note: Candidate for outside director

Retiring Auditor

Auditor	Shinichi Sasaki
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(3) Effective date

New positions to become effective on June 25, 2009

7.

(1) Consolidated sales breakdown

(Million yen)

Account	FY 2008 (For the year ended March 31, 2008)		FY 2009 (For the year ended March 31, 2009)		YoY Change
	Amount	Vs. total (%)	Amount	Vs. total (%)	
(Breakdown by product)					
Seat recliners, seat adjusters	52,174	36.3	44,857	36.3	(7,317)
Wind regulators	43,310	30.2	36,515	29.6	(6,795)
Door sashes	25,058	17.5	22,283	18.1	(2,775)
Locks and hinges	8,205	5.7	7,798	6.3	(406)
Moldings	7,171	5.0	5,435	4.4	(1,736)
Others	7,637	5.3	6,534	5.3	(1,102)
Total	143,557	100	123,425	100.0	(20,132)
(Breakdown by customer)					
TOYOTA MOTOR CORP.	55,393	38.6	45,275	36.7	(10,117)
TOYOTA BOSHOKU CORP	27,990	19.5	23,061	18.7	(4,928)
DAIHATSU MOTOR CO., LTD.	5,265	3.7	4,852	3.9	(412)
Toyota Auto Body Co., Ltd.	3,576	2.5	2,712	2.2	(863)
Fuji Seat Co., Ltd.	1,672	1.2	1,600	1.3	(72)
Others	2,166	1.5	2,847	2.3	681
Total Toyota Group	96,064	66.9	80,350	65.1	(15,713)
SUZUKI MOTOR CORP.	10,883	7.6	10,076	8.5	(807)
NISSAN MOTOR CO., LTD.	9,728	6.8	8,896	7.2	(832)
NHK Spring Co., Ltd.	8,109	5.6	8,394	6.8	285
MITSUBISHI MOTORS CORP.	4,437	3.1	3,010	2.4	(1,426)
Others	14,334	10.0	12,696	10.3	(1,638)
Total	143,557	100.0	123,425	100.0	(20,132)

Notes:

1. Foreign currency-denominated sales are converted into yen by using average exchange rates for each period.
2. Includes the following overseas subsidiaries of Toyota Motor Corp.: New United Motor Manufacturing, Inc.; Toyota Motor Manufacturing, Indiana, Inc.; Toyota Motor Manufacturing, Kentucky, Inc.; Toyota Motor Manufacturing, Texas, Inc.; Toyota Motor Manufacturing Canada Inc.; Toyota Motor Manufacturing de Baja California, S.de R. L. de C.V.; Toyota Motor Thailand Co., Ltd.; Tianjin Toyota Motor Co., Ltd.; and Guangzhou Toyota Motor Co., Ltd.
3. Includes the following overseas subsidiaries of Toyota Boshoku Corporation: Total Interior Systems-America, LLC; TRIM MASTERS, INC.; ARST (Thailand) Co., Ltd.; and Feng 'ai (Guangzhou) Automotive Seat Parts Co., Ltd.
4. Includes NHK Spring Co., Ltd. overseas subsidiary NHK of America.
5. Includes the following overseas subsidiaries of Mitsubishi Motors Corp.: Mitsubishi Motors North America, Inc.; and Mitsubishi Motors Thailand Company Limited.
6. Includes the following overseas subsidiaries of Nissan Motor Co., Ltd.: Dongfeng Nissan Motor Co., Ltd.; Nissan (China) Investment Co., Ltd.; Siam Nissan Automobile Co., Ltd.; and Nissan North America, Inc.

(2)Non-consolidated sales breakdown

(Million yen)

Account	FY 2008 (For the year ended March 31, 2008)		FY 2009 (For the year ended March 31, 2009)		YoY Change
	Amount	Vs. total (%)	Amount	Vs. total (%)	
(Breakdown by product)					
Seat recliners, seat adjusters	40,058	38.0	34,389	38.2	(5,669)
Wind regulators	27,899	26.5	23,528	26.2	(4,371)
Door sashes	19,656	18.6	16,955	18.8	(2,701)
Locks and hinges	7,585	7.2	7,290	8.1	(295)
Moldings	6,281	6.0	4,536	5.0	(1,745)
Others	3,862	3.7	3,296	3.7	(566)
Total	105,343	100.0	89,997	100.0	(15,346)
(Breakdown by customer)					
TOYOTA MOTOR CORP.	32,313	30.7	27,432	30.5	(4,881)
TOYOTA BOSHOKU CORP	18,459	17.5	14,685	16.3	(3,774)
DAIHATSU MOTOR CO., LTD.	5,265	5.0	4,852	5.4	(413)
Toyota Auto Body Co., Ltd.	3,576	3.4	2,712	3.0	(864)
Fuji Seat Co., Ltd.	1,672	1.6	1,600	1.8	(72)
Others	1,958	1.9	2,056	2.36	98
Total Toyota Group	63,245	60.1	53,341	59.3	(9,904)
SUZUKI MOTOR CORP.	10,883	10.3	10,076	11.2	(807)
NISSAN MOTOR CO., LTD.	7,841	7.4	8,121	9.0	280
NHK Spring Co., Ltd.	6,093	5.8	5,105	5.7	(988)
MITSUBISHI MOTORS CORP.	3,953	3.8	2,648	2.9	(1,305)
Others	13,325	12.6	10,704	11.9	(2,621)
Total	105,343	100.0	89,997	100.0	(15,346)