

## Supplementary data for first half of fiscal year ending March 2010

Consolidated

### 1. Increase in fiscal year forecast

(Yen in millions, rounded down)

	First half			Fiscal year forecast			
	Previous forecast (5/14)	Results	Difference	Previous forecast (5/14)	Forecast	Difference	Reasons for revision
Net sales	47,300	46,044	(1,256)	107,200	107,200	-	<ul style="list-style-type: none"> <li>• Due to switch to single shift, fixed working time production line</li> <li>• Higher productivity due to consolidation of production activities in Japan</li> <li>• Due to higher efficiency in administrative departments</li> <li>• Due to emergency profitability improvement measures mainly in Japan and U.S.</li> </ul>
Operating income	(2,600)	(1,367)	1,233	(2,000)	1,000	3,000	
Ordinary income	(2,700)	(1,836)	864	(2,000)	200	2,200	
Net income (for the period)	(3,200)	(1,939)	1,261	(2,800)	(600)	2,200	

### 2. First half performance and fiscal year outlook

(Yen in millions, rounded down, %)

	FY09 1H		FY10 1H		Change vs. FY09 1H		FY10 (forecast)		Change vs. FY09	
	Amount	Pct.	Amount	Pct.	Amount	Pct.	Amount	Pct.	Amount	Pct.
Net sales	71,279	100.0	46,044	100.0	(25,235)	(35.4)	107,200	100.0	(16,225)	(13.1)
Operating income	2,533	3.6	(1,367)	(3.0)	(3,900)	-	1,000	0.9	1,031	-
Ordinary income	2,547	3.6	(1,836)	(4.0)	(4,384)	-	200	0.2	973	-
Net income (for the period)	1,827	2.6	(1,939)	(4.2)	(3,767)	-	(600)	(0.6)	1,590	-

### 3. Sales by product category

(Yen in millions, rounded down, %)

	FY09 1H		FY10 1H		Change vs. FY09 1H	
	Amount	Pct.	Amount	Pct.	Amount	Pct.
Seat recliner, seat adjuster	25,899	36.3	15,658	34.0	(10,240)	(39.5)
Wind regulator	20,972	29.4	13,697	29.7	(7,274)	(34.7)
Door sashes	12,741	17.9	8,391	18.2	(4,350)	(34.1)
Locks and hinges	4,346	6.1	2,973	6.5	(1,373)	(31.6)
Moldings	3,273	4.6	2,300	5.0	(972)	(29.7)
Others	4,044	5.7	3,021	6.6	(1,023)	(25.3)
Total	71,279	100.0	46,044	100.0	(25,235)	(35.4)

### 4. Reasons for increase/decrease in ordinary income

(year-on-year comparison)

(Million yen)

Factors	Amount
Positive factors	
• Reduction in cost of sales	1,559
• Reduction in general and administrative expenses, etc.	1,052
Total	2,611
Negative factors	
• Changes in operating rates	5,745
• Changes in exchange rates	535
• Changes in selling prices	519
• Increase in cost of retirement benefits	196
Total	6,995
Net reduction in ordinary income	(4,384)

## 5. Geographical segment

(Yen in millions, rounded down, %)

		FY09 1H		FY10 1H		Change vs. FY09 1H	
						Amount	Pct.
Net sales	Japan	54,525		35,460		(19,665)	(35.0)
	North America	12,911		7,406		(5,505)	(42.6)
	Asia	5,261		4,183		(1,078)	(20.5)
	Eliminations	1,418		1,006		(412)	(29.1)
	Total	71,279		46,044		(25,235)	(35.4)
Operating income (loss)	Japan	1,198		(1,741)		(2,939)	-
	North America	286		(430)		(716)	-
	Asia	842		631		(211)	(25.1)
	Eliminations	205		173		(32)	(15.6)
	Total	2,533		(1,367)		(3,900)	-
Overseas sales		18,487	25.9	11,896	25.8	(6,591)	(35.7)

## 6. Financial condition

(Yen in millions, rounded down)

	FY09	FY10 1H	Change from previous FY end
Total assets	75,815	76,175	(360)
Net assets	24,276	23,251	(1,025)
Equity ratio (%)	31.8	30.3	(1.5)
Net assets per share (yen)	272.30	260.41	(11.89)

## 7. Selected financial data

	FY09 1H	FY10 1H	Change from FY09 1H	FY10 (forecast)	Change from FY09
Earnings per share (yen)	20.61	(21.88)	(42.49)	(6.77)	(31.47)
Dividend per share (yen)	2.00	0	(2.00)	undecided	-
Dividend payout ratio (%)	9.70	-	-	-	-
Shares issued (thousand shares)	89,003	89,003	-	89,003	-
Consolidated/ Non-consolidated ratio					
Net sales	1.34 times	1.33 times	-	1.34 times	-
Ordinary income	1.79 times	-	-	-	-
Employees at end of period (except temporary workers)	3,871	3,450	(421)	3,450	(214)
Foreign exchange rates					
US dollar	104.61 yen	95.98 yen	(8.63) yen	94.00 (2H: 92.00) yen	(8.81) yen
Chinese yuan	14.90 yen	14.05 yen	(0.85) yen	13.80 (2H: 13.50) yen	(1.05) yen
Thai baht	3.31 yen	2.74 yen	(0.57) yen	2.70 (2H: 2.70) yen	(0.42) yen
Capital expenditures (million yen)	2,693	3,449	756	4,362	(2,269)
Depreciation (million yen)	2,935	2,848	(87)	6,000	(14)
No. of consolidated subsidiaries	11	11	0	11	0
No. of equity-method affiliates	2	2	0	2	0

## 8. Five-year financial summary

(Yen in millions, rounded down, %)

	FY06		FY07		FY08		FY09		FY10 (forecast)	
Net sales	123,003	100.0	133,509	100.0	143,557	100.0	123,425	100.0	107,200	100.0
Operating income	2,019	1.6	3,182	2.4	5,058	3.5	(31)	0.0	1,000	0.9
Ordinary income	2,984	2.4	3,189	2.4	3,931	2.7	(773)	(0.6)	200	0.2
Net income	1,221	1.0	1,612	1.2	2,907	2.0	(2,190)	(1.8)	(600)	(0.6)
Capital expenditures	8,423		7,153		6,849		6,631		4,362	
Depreciation	5,576		5,549		6,097		6,014		6,000	
Dividend per share	5.0 yen		4.0 yen		4.5 yen		2.0 yen		undecided	

(Reference)  
Non-consolidated

1. First half performance and fiscal year outlook

(Yen in millions, rounded down, %)

	FY09 1H		FY10 1H		Change vs. FY09 1H		FY10 (forecast)		Change vs. FY09	
					Amount	Pct.			Amount	Pct.
Net sales	53,081	100.0	34,541	100.0	(18,540)	(34.9)	80,000	100.0	(9,997)	(11.1)
Operating income	951	1.8	(1,836)	(5.3)	(2,788)	-	(1,100)	(1.4)	586	-
Ordinary income	1,422	2.7	(2,085)	(6.0)	(3,507)	-	(700)	(0.9)	660	-
Net income (for the period)	785	1.5	(2,101)	(6.1)	(2,887)	-	(1,300)	(1.6)	2,556	-

2. Five-year financial summary

(Yen in hundred million, rounded down, %)

	FY06		FY07		FY08		FY09		FY10 (forecast)	
Net sales	95,050	100.0	100,928	100.0	105,343	100.0	89,997	100.0	80,000	100.0
Operating income	1,714	1.8	2,137	2.1	2,376	2.3	(1,686)	(1.9)	(1,100)	(1.4)
Ordinary income	3,056	3.2	2,790	2.8	2,155	2.0	(1,360)	(1.5)	(700)	(0.9)
Net income	(637)	(0.7)	1,031	1.0	1,331	1.3	(3,856)	(4.3)	(1,300)	(1.6)