

Supplementary data for fiscal year ended March 2010

Consolidated Financial Highlights

1. Results of operations and forecast

(million yen, %)

	FY09		FY10		Change		FY11 (forecast)		Change	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net sales	123,425	100.0	111,924	100.0	(11,501)	(9.3)	111,700	100.0	(224)	(0.2)
Operating income (loss)	(31)	(0.0)	2,680	2.4	2,711	-	3,400	3.0	720	26.9
Ordinary income (loss)	(773)	(0.6)	2,200	2.0	2,973	-	3,200	2.9	1,000	45.5
Extraordinary income (loss)	(432)	(0.4)	(1,062)	(0.9)	(629)	-	6,700	6.0	7,762	-
Net income (loss)	(2,190)	(1.8)	2,324	2.1	4,514	-	6,200	5.6	3,876	166.7
Foreign exchange rates										
US dollar	102.81		93.72		(9.09)		92.00		(1.72)	
Chinese yuan	14.85		13.72		(1.13)		13.50		(0.22)	
Thai baht	3.12		2.73		(0.39)		2.70		(0.03)	
Net income (loss) per share (yen)	(24.70)		26.22		50.92		69.94		43.72	
Dividend per share (yen)	2.00		2.00		-		3.00		1.00	
Dividend payout ratio (%)	-		7.6		-		4.3		-	
Shares issued (thousand shares)	89,003		89,003		-		89,003		-	
Capital expenditures (million yen)	6,631		5,439		(1,192)		3,620		(1,819)	
Depreciation and amortization (million yen)	6,014		6,029		15		5,679		(350)	
No. of consolidated subsidiaries	11		11		-		11		-	
No. of equity-method affiliates	2		2		-		2		-	
Employees at end of period (except temporary workers)	3,664		3,369		(295)		3,315		(54)	

*The FY10 extraordinary loss is the result of impairment charges and disposals involving equipment for which utilization rates declined because of reductions in production volume and improvements to increase production efficiency.

2. Sales by product category

(million yen, %)

	FY09		FY10		Change	
	Amount	%	Amount	%	Amount	%
Seat recliner, seat adjuster	44,857	36.3	40,741	36.4	(4,116)	(9.2)
Wind regulator	36,515	29.6	33,801	30.2	(2,714)	(7.4)
Door sashes	22,283	18.1	20,148	18.0	(2,134)	(9.6)
Locks and hinges	7,798	6.3	7,029	6.3	(768)	(9.8)
Moldings	5,435	4.4	5,052	4.5	(383)	(7.0)
Others	6,534	5.3	5,151	4.6	(1,383)	(21.2)
Total	123,425	100.0	111,924	100.0	(11,500)	(9.3)

3. Reasons for increase/decrease in ordinary income

(year-on-year comparison)

(million yen)

Factors	Amount
Positive factors	
· Decrease in labor expenses	3,118
· Decrease in operating expenses	2,269
· Decrease in cost of materials	892
Total	6,279
Negative factors	
· Changes in operating rates	(2,125)
· Increase in cost of retirement benefits	(400)
· Others	(781)
Total	(3,306)
Net reduction in ordinary income	2,973

4. Geographical segment

(million yen, %)

		FY09	FY10	Change	
				Amount	%
Net sales	Japan	92,590	85,797	(6,793)	(7.3)
	U.S.A.	22,782	18,713	(4,069)	(17.9)
	Asia	10,341	9,785	(556)	(5.4)
	Eliminations	2,288	2,372	84	3.7
	Total	123,425	111,924	(11,501)	(9.3)
Operating income (loss)	Japan	(1,405)	446	1,851	-
	U.S.A.	(490)	91	581	-
	Asia	1,509	1,730	221	14.6
	Eliminations	354	412	58	16.4
	Total	(31)	2,680	2,711	-
Overseas sales		33,651	29,247	(4,404)	(13.1)

5. Financial condition

(million yen, %)

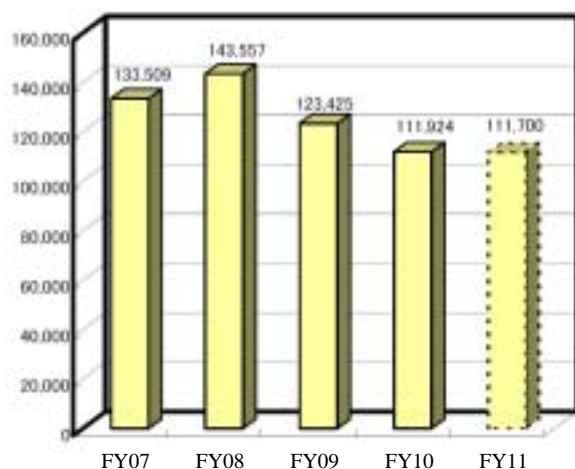
	FY09	FY10	Change
Total assets	75,815	79,398	3,583
Net assets	24,276	27,089	2,813
Equity ratio (%)	31.8	33.9	2.1
Net assets per share (yen)	272.30	303.72	31.42

6. Five-year financial summary

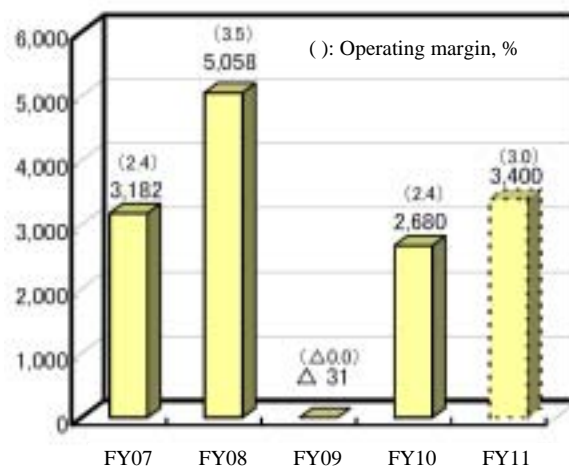
(million yen, %)

	FY07		FY08		FY09		FY10		FY11 (forecast)	
	Net sales	133,509	100.0	143,557	100.0	123,425	100.0	111,924	100.0	111,700
Operating income (loss)	3,182	2.4	5,058	3.5	(31)	(0.0)	2,680	2.4	3,400	3.0
Ordinary income (loss)	3,189	2.4	3,931	2.7	(773)	(0.6)	2,200	2.0	3,200	2.9
Net income (loss)	1,612	1.2	2,907	2.0	(2,190)	(1.8)	2,324	2.1	6,200	5.6
Capital expenditures	7,153		6,849		6,631		5,439		3,620	
Depreciation and amortization	5,549		6,097		6,014		6,029		5,679	
Dividend per share (yen)	4.0		4.5		2.0		2.0		3.0	

Net income
(million yen)



Operating income and operating margin
(million yen)



(Reference)

Non-consolidated Financial Highlights

1. Results of operations and forecast

(million yen, %)

	FY09		FY10		Change		FY11 (forecast)		Change	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net sales	89,997	100.0	83,905	100.0	(6,092)	(6.8)	80,700	100.0	(3,205)	(3.8)
Operating income (loss)	(1,686)	(1.9)	256	0.3	1,942	-	1,000	1.2	744	289.8
Ordinary income (loss)	(1,360)	(1.5)	1,267	1.5	2,627	-	1,800	2.2	533	42.0
Extraordinary income (loss)	(1,944)	(2.2)	(1,176)	(1.4)	768	-	6,600	8.2	7,776	-
Net income (loss)	(3,856)	(4.3)	1,677	2.0	5,533	-	5,100	6.3	3,423	204.0

2. Five-year financial summary

(million yen, %)

	FY07		FY08		FY09		FY10		FY11 (forecast)	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Net sales	100,928	100.0	105,343	100.0	89,997	100.0	83,905	100.0	80,700	100.0
Operating income (loss)	2,137	2.1	2,376	2.3	(1,686)	(1.9)	256	0.3	1,000	1.2
Ordinary income (loss)	2,790	2.8	2,155	2.0	(1,360)	(1.5)	1,267	1.5	1,800	2.2
Net income (loss)	1,031	1.0	1,331	1.3	(3,856)	(4.3)	1,677	2.0	5,100	6.3