

Supplementary data for the first three months the fiscal year ending March 2011

Consolidated

1. Performance in the first three months and fiscal year outlook

(million yen, %)

	FY10		FY11		Change		FY11 (forecast)		Change vs. FY10	
	(First three months)		(First three months)		Amount	Pct.			Amount	Pct.
Net sales	20,474	100.0	30,317	100.0	9,842	48.1	120,000	100.0	8,075	7.2
Operating income (loss)	(1,488)	(7.3)	1,839	6.1	3,328	-	5,800	4.8	3,119	116.3
Ordinary income (loss)	(1,502)	(7.3)	1,669	5.5	3,172	-	5,500	4.6	3,299	150.0
Net income (loss) (for the period)	(1,456)	(7.1)	1,093	3.6	2,550	-	7,500	6.3	5,175	222.7

2. Increase in fiscal year forecast

(million yen)

	FY11 (forecast)			Reasons for revision
	Previous forecast (5/13)	Forecast	Difference	
Net sales	111,700	120,000	8,300	<ul style="list-style-type: none"> • Higher productivity due to consolidation of production activities in Japan • Due to switch to single shift, fixed working time production line
Operating income	3,400	5,800	2,400	
Ordinary income	3,200	5,500	2,300	
Net income (for the period)	6,200	7,500	1,300	

3. Sales by product category

(million yen, %)

	FY10		FY11		Change	
	(First three months)		(First three months)		Amount	Pct.
Seat recliner, seat adjuster	6,766	33.0	11,200	37.0	4,433	65.5
Wind regulator	6,142	30.0	9,331	30.8	3,188	51.9
Door sashes	3,721	18.2	5,030	16.6	1,309	35.2
Locks and hinges	1,397	6.8	1,915	6.3	517	37.1
Moldings	1,124	5.5	1,376	4.5	252	22.4
Others	1,322	6.5	1,463	4.8	140	10.7
Total	20,474	100.0	30,317	100.0	9,842	48.1

4. Reasons for increase/decrease in ordinary income

(year-on-year comparison) (million yen)

Factors	Amount
Positive factors	
• Changes in operating rates	2,701
• Reduction in cost of sales	396
Cost of materials	122
Labor expenses	274
• Decrease in cost of retirement benefits	167
• Others	448
Total	3,712
Negative factors	
• Change in selling prices	(540)
Total	(540)
Net increase in ordinary income	3,172

5. Financial condition

(million yen, %)

	FY10	FY11 (First three months)	Difference
Total assets	79,398	79,041	(357)
Net assets	27,089	28,308	1,219
Equity ratio (%)	33.9	35.6	1.7
Net assets per share (yen)	303.72	317.22	13.50

6. Selected financial data

	FY10 (First three months)	FY11 (First three months)	Change	FY11 (forecast)	Change from FY10
Net income per share (yen)	(16.44)	12.34	28.78	84.62	58.40
Shares issued (thousand shares)	89,003	89,003	-	89,003	-
Consolidated/ Non-consolidated ratio					
Net sales	1.32 times	1.39 times	-	-	-
Ordinary income	-	2.34 times	-	-	-
Employees at end of period (except temporary workers)	3,420	3,381	(39)	-	

7. Segment

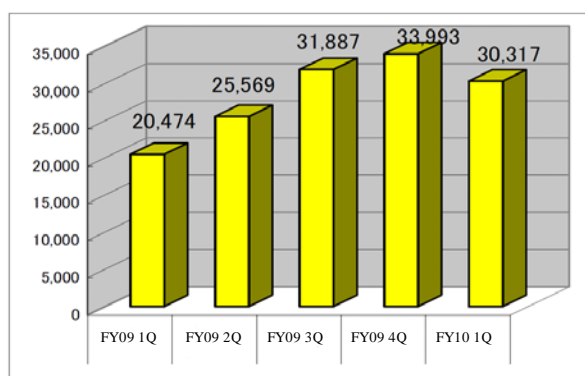
(million yen)

	Reportable segments					Total
	Japan	US	China	Thailand	Sub-total	
Net sales	22,243	5,416	1,871	1,240	30,771	30,771
Segment income	947	203	408	157	1,716	1,716

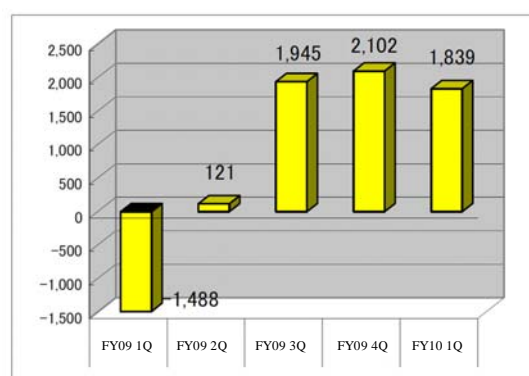
*Reconciliation of difference between total income (loss) for reportable segments and in quarterly consolidated statement of income
(million yen)

Income	Amount
Total for reportable segments	1,716
Intersegment eliminations	123
Operating income on quarterly consolidated statement of income	1,839

Net income



Operating income



8. Five-year financial summary

(million yen, %)

	FY07		FY08		FY09		FY10		FY11 (forecast)	
Net sales	133,509	100.0	143,557	100.0	123,425	100.0	111,924	100.0	120,000	100.0
Operating income (loss)	3,182	2.4	5,058	3.5	(31)	0.0	2,680	2.4	5,800	4.8
Ordinary income (loss)	3,189	2.4	3,931	2.7	(773)	(0.6)	2,200	2.0	5,500	4.6
Net income (loss)	1,612	1.2	2,907	2.0	(2,190)	(1.8)	2,324	2.1	7,500	6.3
Capital expenditures	7,153		6,849		6,631		5,439		3,620	
Depreciation	5,549		6,097		6,014		6,029		5,679	
Dividend per share	4.0 yen		4.5 yen		2.0 yen		2.0 yen		3.0 yen	

(Reference)

Non-consolidated

1. Performance in the first three months and fiscal year outlook

(million yen, %)

	FY10		FY11		Change		FY11 (forecast)		Change vs. FY10	
	(First three months)		(First three months)		Amount	Pct.			Amount	Pct.
Net sales	15,465	100.0	21,749	100.0	6,284	40.6	88,000	100.0	4,095	4.9
Operating income (loss)	(1,468)	(9.5)	784	3.6	2,252	-	2,600	3.0	2,344	915.6
Ordinary income (loss)	(1,425)	(9.2)	713	3.3	2,139	-	3,200	3.6	1,933	152.6
Net income (loss) (for the period)	(1,374)	(8.9)	256	1.2	1,631	-	5,700	6.5	4,023	239.9

2. Five-year financial summary

(million yen, %)

	FY07		FY08		FY09		FY10		FY11 (forecast)	
Net sales	100,928	100.0	105,343	100.0	89,997	100.0	83,905	100.0	88,000	100.0
Operating income (loss)	2,137	2.1	2,376	2.3	(1,686)	(1.9)	256	0.3	2,600	3.0
Ordinary income (loss)	2,790	2.8	2,155	2.0	(1,360)	(1.5)	1,267	1.5	3,200	3.6
Net income (loss)	1,031	1.0	1,331	1.3	(3,856)	(4.3)	1,677	2.0	5,700	6.5